

RENAISSANCE AMERICAN MANAGEMENT, INC. & **BeardGroup**



Register Online at
www.renaissanceamerican.com

ACHE
Second Level
Education Credits
Available.
For CLE
Information,
See Page 7.

Present

Second Annual

Southwest Healthcare Transactions Conference

*Successful Strategies for Mergers,
Acquisitions, Divestitures, and Restructurings*

- ❖ Perspectives on Healthcare Business Model Innovation
- ❖ Financing Healthcare Transactions in Today's Market
- ❖ Federal Legislative Update: A Look Back at Obama's First 100 Days
- ❖ Private Equity's Outlook on the Healthcare Industry Under the Obama Administration
 - ❖ Federal Regulatory Update
 - ❖ Investors' Roundtable
- ❖ Making Money in a Down Economy: Which Sectors Are Working?
- ❖ The Art and Science of Communicating Value in Healthcare Transactions
- ❖ Cycles of Opportunity: Acquisition and Consolidation Strategies for Distressed Healthcare Companies

Keynote Address: James D. (Denny) Shelton, Chairman, Legacy Hospital Partners, Inc.: "Innovation and Opportunity in Healthcare Delivery"

The Omni Mandalay Hotel
Dallas at Las Colinas
May 20-21, 2009

*Don't miss the pre-conference cocktail reception and awards dinner for
Nightingale's Healthcare News' People to Watch in Healthcare Transactions in the Southwest for 2009!*

We Are Grateful to Our Sponsors

Guarantor



The Health Industry Council was organized to unify the health-related entities and accelerate the growth of the health industry in the Dallas/Fort Worth area. It

serves as a catalyst to gather and continuously update pertinent health industry data. The Council organizes industry conferences, meetings, and conventions; and provides resources for health industry expansions and relocations to the DFW area. In addition, a breakfast series, monthly task force meetings, and quarterly roundtables offer members access to networking, business development, education and the sharing of best practices. Visit us online at www.healthindustrycouncil.org for a calendar of events, membership information and health industry data.

Supported By



ACHE is the premier professional society for healthcare leaders, providing valuable member services such as credentialing, education, publications, books, research, career development and public policy.



The Dallas-Fort Worth Hospital Council believes in "Excellence Through Collaboration." We are a 73 hospital-member driven organization with approximately 40 years of service to the healthcare community of North Texas. As a hospital trade association, our commitment is to the continuous improvement of patient

care. For more information visit our website at www.dfwhc.org or call (972) 719-4900.

Major Sponsors



At **Fulbright & Jaworski** our Health Care Group is a key strategic partner in every engagement by helping our clients to continue to succeed and comply with the law, particularly as the

health care industry changes in response to competitive marketplace forces, new payor arrangements, and governmental regulation. We integrate the strengths and knowledge of our lawyers in other practice groups including our public finance, labor and employment, corporate and securities, tax, real estate, litigation, technology, and trusts and estates sections. Our Health Care Group offers sound and creative solutions tailored for each client. For more information please go to: www.fulbright.com/healthcare.

GE
Healthcare Financial Services



GE Healthcare Financial Services is the premier provider of capital, financial solutions, and related services for the global healthcare market, offering a full range of financing capabilities from corporate

finance, equipment leasing and real estate financing to working

capital lending, vendor programs, and acquisition financing. With a dedicated focus and a deep knowledge of the healthcare industry, GE works with customers to create tailored financial solutions that help them improve their productivity and profitability. www.gehealthcarefinance.com.



Ranked one of the top 20 largest healthcare law firms by *Modern Healthcare* in

2009, **K&L Gates'** healthcare practice encompasses deep-seated industry knowledge and extensive regulatory experience to provide clients doing business in the healthcare industry a full array of routine and mission critical legal services. We advise clients in designing, organizing and financing new ventures and emerging businesses. Our lawyers guide clients through complex mergers, acquisitions, restructurings, joint ventures and other transactions. The firm's healthcare lawyers work with clients to maintain and improve their operations in compliance with an increasingly complex federal, state and local regulatory environment. With 1,900 lawyers in 32 offices throughout the United States, Europe and Asia, our fully integrated legal team allows us to efficiently serve our clients' needs on a local, national and international scale. We are deeply committed to serving our business partners in the Southwest region with over 160 attorneys in our Austin, Dallas and Fort Worth, Texas offices alone. For more information on K&L Gates' healthcare practice, please visit www.klgates.com.



Patton Boggs LLP is the premier national law firm to the healthcare industry. Covering the entire spectrum of substantive legal

specialties affecting the healthcare industry – from public policy, reimbursement, compliance, FDA, fraud & abuse, enforcement, governmental investigations and white-collar defense to mergers & acquisitions, securities, finance, restructuring, intellectual property and general litigation – Patton Boggs has been the choice of leading healthcare providers, private equity sponsors, financial institutions and investment funds for their legal needs in this area. Patton Boggs is one of the only major law firms that has been able to bring together the public policy, regulatory, business and litigation specialties to maximize our clients' opportunities for successful results. We also have prominent physical presence in the Southwest healthcare market, with over 100 of our lawyers based in Texas.



PricewaterhouseCoopers' Transaction Services group advises healthcare companies and private equity firms on acquisitions, divestitures, joint ventures, initial public offerings and other capital markets transactions. Our practice consists of experienced deal professionals and industry specialists providing financial, tax and other due diligence services. With the in-depth transaction experience gleaned from serving our healthcare and private equity clients globally, we can help you do the right deals, negotiate with power and control, close faster, integrate expeditiously and increase your chances of generating greater returns from transactions.

We Are Grateful to Our Sponsors ...continued

We would invite you to discover more about our industry leadership, substantive specialties, client successes and other important information about us by visiting www.pattonboggs.com and clicking on the link to our Healthcare Industry Information. Or, call us at 214-758-1500 or 202-457-6000.

Break, Luncheon and Reception Sponsors



Alvarez & Marsal's Healthcare Industry Group is committed to changing the business of healthcare. Alvarez & Marsal's dedicated healthcare professionals have built a successful track record of working with management, boards of directors and stakeholders of both investor-owned and non-profit providers, payors and suppliers to improve financial, operational and clinical performance.

For 25 years, Alvarez & Marsal (A&M) has set the standard for working with organizations to tackle complex issues, boost performance and maximize value for stakeholders.

As a leading independent professional services firm, Alvarez & Marsal delivers independent, fact-based and fresh perspectives to healthcare leaders across the continuum of care. The firm's comprehensive healthcare industry services include strategic advisory; financial, operational and clinical performance improvement; interim, crisis and contract management; turnaround and restructuring, transaction and financial advisory; compliance, governance and investigations. Whether serving in advisory, interim or contract management roles, Alvarez & Marsal professionals bring an operational focus and hands-on approach to serving clients, and excel at leadership, problem-solving and value creation.

For more information, visit www.alvarezandmarsal.com.



FKP Architects

FKP Architects is a leading, full-service design practice focused on Transforming Business by Design® in the healthcare, research and academic markets.

Providing best in class architecture, interior design, equipment integration and

organizational consulting, the firm works with top-tier pediatric and cancer institutions, academic medical campuses and health science centers throughout the world. For more information, contact Dan Killebrew at dkillebrew@fkp.com.

LLB&L

Locke Lord Bissell & Liddell

Locke Lord Bissell & Liddell LLP offers the dedicated services and legal savvy of approximately 700 attorneys in 13 offices. Our firm assists clients in achieving their business objectives

and enabling them to navigate the legal and regulatory complexities unique to the healthcare industry. We possess extensive experience in healthcare law and a significant record of success in representing healthcare industry clients on transactional, regulatory, enforcement, litigation and insurance matters. We respond with a diverse and experienced team

designed to develop and to execute innovative solutions to complex issues.



Principle Valuation, LLC
PEOPLE AND VALUES YOU CAN TRUST

Principle Valuation LLC is an independent firm specializing in the valuation of hospitals, senior living and related entities. Our professionals are known for their personal integrity and are highly respected in the healthcare and senior living industries. Valuations are performed for allocation of purchase price, impairment, financing, and tax related issues to name a few. Our goal is to provide the most accurate, objective, and fair valuations possible and take both great personal and professional pride in doing so. Our values are based upon in-depth knowledge of the operations of healthcare, senior living, and other facilities. Our professionals are knowledgeable in real estate, business enterprise, equipment, and building cost issues such as segregated cost and facility life studies. For more information, please call David Felsenthal at 312-422-1010 or email at dsf@principlevaluation.com.

General Sponsors



CBIZ Valuation Group, LLC

CBIZ Valuation Group consultants undertake hundreds of assignments each year. Our valuation professionals bring insight drawn from management experience in a variety of industries including consumer products, energy, financial services, healthcare/life science, high technology/telecommunications, industrial products and real estate. This diverse professional background and experience allows us to knowledgeably undertake financial advisory and valuation assignments for virtually every possible business and purpose.

Deloitte.

Working with healthcare and life sciences companies, **Deloitte Financial Advisory Services LLP** ("Deloitte FAS") has assembled a dedicated team of health sciences industry professionals with significant experience in corporate and government investigations, litigation and dispute support, corporate finance, strategic financial planning and financial analysis, business valuation, transaction advisory and turnaround and workout services. We combine our skills with the collective knowledge and experience of our colleagues in the other Deloitte U.S. Entities (Deloitte & Touche LLP, Deloitte Tax LLP and Deloitte Consulting LLP) to help support our clients. Because we are backed by the worldwide resources of the Deloitte Touche Tohmatsu ("DTT") network of member firms, we are able to support our clients within the U.S. and around the world. For more information, please visit our website at: www.deloitte.com/us/fas.

Wednesday, May 20, 2009

6:00 PM

For All Sponsors, Speakers and Delegates

Cocktail Reception

Sponsored By:

K&L|GATES

Dinner

Sponsored By:

PATTON BOGGS LLP

www.pattonboggs.com

Don't miss the pre-conference cocktail reception and awards dinner for
Nightingale's Healthcare News' People to Watch in Healthcare Transactions in the Southwest for 2009!

Thursday, May 21, 2009

7:30

Registration and Continental Breakfast

Sponsored By:



Principle Valuation, LLC
PEOPLE AND VALUES YOU CAN TRUST

8:00

Conference Begins with Co-Chairs'
Opening Remarks

Jonathan K. Henderson

Partner

K&L GATES

Richard W. Varalla

Senior Vice President/Corporate Finance

GE HEALTHCARE FINANCIAL SERVICES

8:10

Keynote Address: Innovation and Opportunity in
Healthcare Delivery

James D. (Denny) Shelton

Chairman

LEGACY HOSPITAL PARTNERS, INC.

8:30

Perspectives on Healthcare
Business Model Innovation

Few major healthcare service providers or payors ever show up on lists of the most innovative companies; even most major biopharma and medical device companies fail to make the lists. While technological innovation in drugs and devices is important, what American healthcare needs is radical business model innovation in delivery and payment for services that leverage technology in transformational ways. We can learn a lot from several innovative companies that are leading the way and revolutionizing healthcare in the process.

Christopher Wasden, Panel Moderator

Transaction Services Strategy

PRICEWATERHOUSECOOPERS LLP

Perry O. Ballard

Principal

FLEXPOINT FORD, LLC

Ted Dacko

Chief Executive Officer

HEALTH MEDIA INC.

Edward Goldman MD

Chief Executive Officer

MDVIP

Peter Hotz

Divisional Vice President, WALGREENS, and President,
TAKE CARE HEALTH EMPLOYER SOLUTIONS

Tom Wadsworth

Managing Director

CLEVELAND CLINIC BUSINESS INTELLIGENCE

9:30

The Art and Science of Communicating Value in
Healthcare Transactions

In the year ahead, strategic investors and private equity will confront a novel set of challenges in communicating investing rationale and strategy to their stakeholders. Both equity and debt investors are increasingly skeptical, and in an era of mark-to-market accounting, more robust and timely reporting on the value of transactions, will be critical. Join a cross-section of specialists for a discussion on communicating value to your stakeholders in an era of renewed regulatory and investor vigilance. Included in the session will be audience Q&A to address the pressing questions you want to discuss.

John R. Boettiger, Panel Moderator

Principal/Healthcare Valuation Services

DELOITTE FINANCIAL ADVISORY SERVICE LLP

G. Don Barbo

Director/Healthcare Valuation Services

DELOITTE FINANCIAL ADVISORY SERVICE LLP

Loren I. Strapp

Managing Director

PERRY STREET COMMUNICATIONS

David G. Whalen

Chief Business Development Officer

MEMORIAL HERMANN HEALTH SYSTEMS

10:15

Networking Break

Sponsored By:



FKP Architects

10:30

Federal Legislative Update:

A Look at Obama's First 100 Days

The First 100 Days in office define the goals of a new president. Since his inauguration, President Obama and the 111th Congress have brought the debate on healthcare reform to the forefront in a way not seen since the mid-1990s. This session takes a look back at the First 100 Days and what it will mean for the U.S. healthcare industry in 2009 and beyond.

David J. Farber

Partner

PATTON BOGGS LLP

Brian Fortune

Political Strategist

MARWOOD GROUP & CO.

11:15

Private Equity's Outlook on the Healthcare Industry Under the Obama Administration

The Obama administration's healthcare team is committed to sweeping changes in the U.S. healthcare system. This panel of experienced healthcare private equity investors will assess the challenges and opportunities created by these changes.

Todd P. Kelly, Panel Moderator

Partner

FULBRIGHT & JAWORSKI LLP

Koleman Karleski

Managing Director

CHRYSALIS VENTURES

Christopher W. Kersey

Managing Member and Partner

CAMDEN PARTNERS

Walter Lin MD

Investment Manager

ASCENSION HEALTH VENTURES

Greg Moerschel

Partner

BEECKEN PETTY O'KEEFE & COMPANY

12:00

Luncheon for all Delegates and Speakers

Sponsored By:



Luncheon Address: "After the Stimulus"

Historically stressed financial conditions and dramatic economic weakness have resulted in an extraordinary and controversial government response. This presentation will examine the potential economic impact of current U.S. monetary and fiscal policy. An analysis of related concerns will include:

- America's dependence on foreign capital
- The attractiveness of the U.S. Treasury market
- The fascination with gold
- What the futures markets are saying

Robert L. Podorefsky

Interest Rate Strategist

GE COMMERCIAL FINANCE

1:30

Federal Regulatory Update

Successfully executing healthcare industry transactions requires negotiating minefields of legal traps arising from an increasingly complicated network of federal antitrust, Stark, anti-kickback, false claims, privacy and other civil and criminal healthcare laws and regulations. Deal-makers, and those who advise and finance them, must stay armed with knowledge of the current rules and governmental enforcement initiatives. Learn the latest from the DOJ's lead health care fraud prosecutor.

John "Jay" S. Darden

Assistant Chief for Healthcare Fraud

U.S. DEPARTMENT OF JUSTICE

2:00

Investors' Roundtable

This panel is an open-ended discussion with experienced healthcare private equity investors and a healthcare investment banker. Anything relevant to healthcare investing and deal-making is fair game.

Jonathan K. Henderson, Panel Moderator

Partner

K&L GATES

David Kosloff

Vice President

FRAZIER HEALTHCARE VENTURES

William D. Lautman

Managing Partner

NEXUS HEALTH CAPITAL LLC

Kevin O'Brien

Managing Director

CCMP CAPITAL

James K. Outland

Managing Partner

NEW CAPITAL PARTNERS, INC.

David M. Schuppan

Principal

CRESSEY & COMPANY LP

2:45

Making Money in a Down Economy: Which Sectors Are Working?

During the past 18 months, the overall economic environment has continued to worsen, with many industries, including the historically recession-resistant healthcare industry, showing the strains. However, certain healthcare sectors and specific companies have continued to thrive and grow (organically and through acquisition) during this period. These panelists will share their companies' stories and their perspectives on the following:

- What have been some of the keys to continued success in the face of an "economic meltdown"?
- How are the recent actions in Washington, both from a regulatory and financial stimulus perspective, expected to impact their businesses (both positively and negatively)?
- What are the challenges to continuing their success as well as to gaining additional opportunities in 2009 and beyond?
- What changes are necessary to the overall U.S. healthcare system to help "stem" the tide?

Thaddeus C. Kresho, Panel Moderator

Partner, Healthcare Transaction Services

PRICEWATERHOUSECOOPERS LLP

Howard Deichen

Executive Vice President

MEDASSETS

Donald Dillahunt, DO MPH

Chief Executive Officer and President

PRIMACARE MEDICAL CENTERS

Michael Nadeau

Chief Executive Officer

VIVERAE

Ken Ross

Founder and Chief Executive Officer

SOLARA HEALTHCARE

3:30 Networking Break

Sponsored By: ■ ■ ■ **Curran Tomko Tarski LLP**

3:45

Financing Healthcare Transactions in Today's Market

The financial crisis has impacted healthcare transactions as it has all areas of the economy. This session will bring you up to date on the state of the debt markets. With a wide

Continued on next page...

variety of perspectives, the broad experience of this panel will provide a lively discussion of what is possible in this demanding environment. You will have an opportunity to raise questions and issues facing your business.

Richard W. Varalla, Panel Moderator
Senior Vice President/Corporate Finance
GE HEALTHCARE FINANCIAL SERVICES

Joshua T. Davis
Senior Vice President
D.E. SHAW & CO.

Mark Francis
Managing Director
HOULIHAN LOKEY

Todd R. Nordeen
Senior Vice President, Healthcare
J.P. MORGAN CHASE BANK, N.A.

David M. Schuppan
Principal
CRESSEY & COMPANY LP

4:30 Cycles of Opportunity: Acquisition and Consolidation Strategies for Distressed Healthcare Companies

This panel will explore the similarities and differences between past business cycles and the current one. Today's cycle is different in that it is a true capital crisis. There is a cycle of opportunity, and a compelling story can be made to drive acquisition and consolidation strategies even now. Distressed situations create deal-making opportunities. This session will also examine the use of out-of-court restructurings, troubled NFPs, and other opportunities.

Marc A. Cabrera, Panel Moderator
Managing Director
MORGAN JOSEPH & CO., INC.

Roger A. May
COO & Senior Managing Director
NEWPORT GLOBAL ADVISORS LP

David A. Murdoch
Partner
K&L GATES

Keith Pitts
Vice Chairman
VANGUARD HEALTH SYSTEMS

John T. Thomas
EVP/Medical Facilities
HEALTH CARE REIT

Martin Winter
Managing Director
ALVAREZ & MARSAL

5:15 Conference Ends with Co-Chairs' Closing Remarks

Jonathan K. Henderson
Partner
K&L GATES

Richard W. Varalla
Senior Vice President/Corporate Finance
GE HEALTHCARE FINANCIAL SERVICES

5:25 Cocktail Reception Sponsored By:

LLB&L
Locke Lord Bissell & Liddell

Look at the Firms Represented at Southwest Healthcare Transactions '08:

Public and Private Companies:

Accuro Healthcare Solutions
Albert Einstein Healthcare Network
Baylor Health Care System
Broadlane, Inc.
Caris Diagnostics
Christus Health
ClarityMD, LLC
Community Health Corporation
Concentra Inc.
Cook Children's Health Care System
Crow Healthcare Strategies
DFB Pharmaceuticals, Inc.
Encompass Home Health
Foundation HealthCare Management
Guardian Healthcare Holdings, Inc.
Harris Methodist Southwest
Integra Hospitals
Legacy Hospital Partners, Inc.
Lifestyle Lift
Medsynergies, Inc.
Methodist Health System
National Surgical Care
Odyssey Healthcare
Richardson Regional Medical Center
Solara Healthcare
Solis Women's Health
Soporex, Inc.
Tenet Healthcare Corporation
Town Total Health
Siemens
U.S. Renal Care, Inc.

Investors:

CCMP Capital
Creative Health Capital, LLC
Enhanced Equity Fund, L.P.
MBF Healthcare Partners
Medical Capital Corporation
New Mountain Capital, LLC
Sante Ventures
StarTech Early Ventures
Sowell & Co.
TCP Group LP
Lenders:
CapitalSource
Bank of America
Bank of Texas
CIT Healthcare
Fifth Third Bank
Frost Bank
GE Healthcare Financial Services
Gemino Healthcare Finance
GMAC Commercial Finance
Investment Banking and Financial Advisors:
Alvarez & Marsal
Bridge Associates LLC
CBIZ Valuation Group LLC
Chartwell Partners
Deloitte Financial Advisory Services LLP
Ernst & Young LLP
Fin Econ Partners
Goldman Sachs

Investment Banking and

Financial Advisors Cont.:
Houlihan Lokey
KPMG, LLP
Lockton Companies
McParlin & Co. LLC
Morgan Joseph & Co, Inc.
National Transaction Advisors
Pinchback & Associates
PricewaterhouseCoopers LLP
Raymond James & Associates
RSM EquiCo Capital Markets LLC
Shattuck Hammond Partners
Tatum, LLC
VMG Health
Attorneys:
Fulbright & Jaworski LLP
Hill Schwartz Spilker Keller LLC
K&L Gates
Locke Lord Bissell & Liddell LLP
Miller Stratvert P.A.
Ober Kaler
Patton Boggs LLP
Sullivan, Stoller & Resor, APL
Real Estate Developers and Consultants:
CB Richard Ellis
FKP Architects
Hammes Company
Hillwood
Trammell Crow Company

Second Annual Southwest Healthcare Transactions Conference Steering Committee

We are indebted to the many people who have guided the shape of our content, including the members of our Steering Committee:

Kyle Alexander
NEW CAPITAL PARTNERS, INC.

Carolyn Beebe
FROST BANK

John R. Boettiger
DELOITTE FINANCIAL ADVISORY
SERVICE LLP

Cheryl S. Camin
FULBRIGHT & JAWORSKI LLP

Lisa Genecov
LOCKE LORD BISSELL & LIDDELL LLP

Kenneth Gordon
BAKER & MCKENZIE

Jonathan K. Henderson
K&L GATES

Todd P. Kelly
FULBRIGHT & JAWORSKI LLP

Thaddeus C. Kresho
PRICEWATERHOUSECOOPERS LLP

William D. Lautman
NEXUS HEALTH CAPITAL LLC

Deborah E. Lewis
SEDGWICK DETERT MORAN &
ARNOLD LLP

Steve Love
DFW HOSPITAL COUNCIL

Jan Newsom
LOCKE LORD BISSELL & LIDDELL LLP

Kevin O'Brien
CCMP CAPITAL

Jim Ryan
JACKSON WALKER LLP

Cynthia Stamer
LAW OFFICE OF CYNTHIA M.
STAMER, P.C.

Leslie Tieszen
TEXAS CAPITAL BANK

Richard W. Varalla
GE HEALTHCARE FINANCIAL
SERVICES

Nancy Williams
THE HEALTH INDUSTRY COUNCIL OF
THE DALLAS - FORT WORTH REGION

Joe Zasa
WOODRUM/ASD

The Industry Event in the Southwest for Healthcare Transactions

Dear Colleagues:

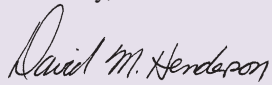
In introducing our **Second Annual Southwest Healthcare Transactions Conference**, I feel like one of those people who has received an Oscar and has so many people to thank. The largest thank-you goes to the Healthcare Industry in the region for embracing this as your "annual event". So many people devoted their time to it, especially our steering committee. Nancy Williams at the Health Industry Council of the Dallas-Ft. Worth Region kept us focused. But I especially want to thank our co-chairs, Richard Varalla and Jon Henderson. Jon especially has devoted hours and hours from the planning of topics to recruiting speakers. I also need to thank his colleagues at K&L Gates for all the time he put into it.

We have built on the success of our first conference last year which brought together a great mix of industry leaders. By popular demand we have brought back Robert Podorefsky of GE Commercial Finance who gives lie to the notion that economics is a "dismal" science.

The theme this year is innovation and opportunity. These perilous times provide great opportunity for innovation and growth. You will leave this conference better prepared to grow your business.

Finally, I encourage you to take advantage of the beautiful facility we have chosen for this conference. Bring your family and stay for the weekend. I look forward to seeing you there.

Cordially,



David M. Henderson, *President*
RENAISSANCE AMERICAN MANAGEMENT, INC.

CLE Credits

The Texas Bar CLE does not consider business-oriented conferences "education" for Texas lawyers, therefore they will not accredit a conference like this. We have no trouble getting our Healthcare Transactions conferences accredited in Pennsylvania and Ohio which have reciprocity with other states. We will get pre-approved, as we always do, for CLE credits from the Pennsylvania and Ohio Boards which will be applicable throughout the country except for Texas attorneys' home-state requirements.



Nightingale's
Healthcare
News

Upcoming Lists:

- **Outstanding Hospital Lawyers**
- **Outstanding Young Healthcare Lawyers**
- **Outstanding Healthcare Transaction Lawyers**

Second Annual
**Southwest Healthcare
Transactions
Conference**

**The Omni Mandalay Hotel
Dallas at Las Colinas
May 20-21, 2009**

To Register:

Phone: 1-800-726-2524 or
903-595-3800
By Fax: 903-592-5168
Online: www.renaissanceamerican.com

Payments:

Conference Price\$595
Healthcare Provider Discounted Price\$495
Corporate check, American Express, Visa, or MasterCard

Cancellations: All cancellations will be subject to a \$200 administrative fee. In order to receive a prompt refund, your notice of cancellation must be received in writing (by letter or fax) fifteen (15) business days prior to the conference. We regret that refunds will not be issued after April 30. The registration may be transferred to another member of your firm for this or any future Renaissance American Management Conference within 13 months. If you plan to send a substitute in your place, please notify us as soon as possible so that materials and preparations can be made. In the unlikely event of a conference cancellation, Renaissance American Management, Inc. and Beard Group assume no liability for non-refundable transportation costs, hotel accommodations or additional costs incurred by registrants.

Venue:

The Omni Mandalay Hotel
221 East Las Colinas Blvd.
Irving, TX 75039
Phone: 972-556-0800
Fax: 972-869-9053

Hotel Reservations: Renaissance American Management, Inc. has secured a limited number of rooms at the Omni Mandalay Hotel at the special rate of \$109/night until April 30, 2009. To receive this special rate, call the hotel directly at 1-800-THE-OMNI and mention that you are a Southwest Healthcare Transactions registrant.

Suggested Dress: Business Casual

RENAISSANCE AMERICAN MANAGEMENT, INC.
502 W. Patrick Street
Frederick, MD 21701

Return Service Requested

**Registration Form: Southwest Healthcare
Transactions Conference**

Name _____

Title _____

Company _____

Address _____

City/State/Zip _____

E-mail _____

Phone _____

Fax _____

Please RSVP for the Following Event:

Cocktail Reception & Dinner on Wednesday, May 20 at 6:00PM

Yes No

Luncheon on Thursday, May 21 at 12:00 Noon

Yes No

Conference Price \$595

Healthcare Provider Discounted Price \$495

Payment enclosed

**Make checks payable to Renaissance American Management, Inc.
613 S. Oakland Ave. • Tyler, Texas 75701**

Bill my company

Charge to:

Visa **MasterCard** **American Express**

Cardholder's statement mailing address:

(Required by processing bank for purchaser verification.)

Street Address _____

Zip Code _____

Card# _____

Expiration: Month _____ Year _____

Name on Card _____

Upcoming Conference

Healthcare Transactions

**The Millennium Knickerbocker Hotel
Chicago
November 5-6, 2009**