

Present

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Twelfth Annual Conference on

Corporate Reorganizations

Successful Strategies for Restructuring Troubled Companies

- ❖ Market Overview & New Opportunities
- ❖ The Future of Retail in Light of the Revised Code
 - ❖ Is Chapter 11 Dead?
 - ❖ CLE Ethics Hour
 - ❖ The Fallout from Falling Commodity Prices
- ❖ Late Breaking News: The Latest New Role of the Government: Autos
 - ❖ Investors' Roundtable

Plus Strategic Workshops:

Corporate Restructuring "Bootcamp" For The Corporate and M&A Community: What Directors, Officers, Investors and Professional Advisors Need To Know To Navigate Today's Economy

Distressed Investing in Commercial Real Estate

Keynote Address:

Diane C. Swonk, Chief Economist, Mesirov Financial,
"Parameters for Stabilizing the Financial System and the Economy"

The Millennium Knickerbocker Hotel
Chicago
June 8-9, 2009

*Don't miss the cocktail reception and honors banquet for
Turnarounds' and Workouts' Outstanding Restructuring Lawyers for 2009!*

We Are Grateful to Our Sponsors



Conway MacKenzie is one of the nation's leading turnaround consulting and corporate restructuring firms specializing in performance improvement, turnaround management, due diligence and litigation support services that maximize value for its clients. CM&D is recognized for its expertise at developing solutions for under-performing companies; solutions that improve results regardless of the situation. CM&D has built a strong reputation for rapid, hands-on financial, operational and strategic actions that produce results quickly. The firm has returned companies to profitability in a number of industries including, but not limited to, automotive, manufacturing, gaming and hospitality, construction and contracting, transportation, consumer products, packaging and distribution, real estate, aerospace, retail and grocery, and heavy industry. Investment banking services are provided through its affiliate, CM&D Capital Advisors LLC, to both performing and under-performing companies. CM&D has offices in Atlanta, Chicago, Dallas, Dayton, Detroit, Houston, New York City, and Shanghai. International services are provided through its affiliate Bryan, Tappay & Tilly. For additional information, please visit: www.c-m-d.com or contact us at 248-433-3100.



FOLEY & LARDNER LLP With the resources of nearly 1,000 lawyers in offices from coast-to-coast (as well as the Orient), **Foley** is able to meld its nationally recognized bankruptcy and bond default experience with sophisticated finance, litigation, tax, labor and employment, environmental, regulatory, healthcare, and other practice concentrations. We regularly represent creditors' committees, secured creditors, debtors, cross-border and domestic unsecured creditors, funds and indenture trustees in major cases throughout the United States. With the addition of Harold L. Kaplan and Mark F. Hebbeln to its already very deep national corps of over 30 bankruptcy lawyers, Foley has one of the leading and most focused corporate trust/bondholder rights practices in the country.



FTI Consulting, Inc. is a global business advisory firm dedicated to helping organizations protect and enhance enterprise value in an increasingly complex legal, regulatory and economic environment. With more than 3,500 professionals located in most major business centers in the world, we work closely with clients every day to anticipate, illuminate, and overcome complex business challenges in areas such as investigations, litigation, mergers and acquisitions, regulatory issues, reputation management and restructuring. FTI Corporate Finance is the market-leading provider of turnaround, restructuring, strategic, operational, financial and capital solutions advice. Our Corporate Finance team has a reputation for mobilizing the specialized resources needed for each unique situation – whenever and wherever they are needed. With over 500 corporate finance specialists situated across North America, Latin America and Europe, we have the capacity to assemble balanced teams of industry, operational and financial experts to provide the necessary acumen to develop and implement workable solutions. We represent various stakeholders, including companies, boards of directors, lenders, unsecured creditors, bondholders and private equity investors in domestic, cross-border and global situations to achieve agreed upon goals and maximize stakeholder value. The Deal Pipeline's Quarterly League Tables have consistently recognized our practice as the top provider of crisis management services



One Firm Worldwide™

Jones Day is one of the largest international law firms in the world, with more than 2,400 lawyers in 31 offices. Jones Day's Business Restructuring & Reorganization team, comprising approximately 100 lawyers worldwide, has consistently ranked as one of the top restructuring and reorganization practices by business and legal publications, such as The Wall Street Journal, The American Lawyer, and Business Week. Our lawyers also are regularly recognized in publications such as Expert Guides' "World's Leading Insolvency and Restructuring Lawyers," the International Financial Review 1000, and the K & A Restructuring Register: America's Top 100 as being among the leading bankruptcy and restructuring practitioners in the world. Brad Erens oversees the Business Restructuring and Reorganization practice in Jones Day's Chicago office.

KIRKLAND & ELLIS LLP **Kirkland & Ellis' Restructuring Group**

possesses extensive experience in out-of-court and in-court domestic and international restructuring matters. This experience allows us to navigate our clients through the myriad of issues that confront financially challenged companies. With more than 110 lawyers in our U.S., London and Munich offices, Kirkland's Restructuring Group has earned a distinguished national and international reputation by achieving positive results for a wide range of global clients in complex corporate restructuring, workout and bankruptcy planning, negotiation and litigation. Kirkland's Restructuring Group has represented companies, both large and small, in every phase of the restructuring process. Our experience includes out-of-court and in-court restructurings as well as prepackaged and prenegotiated plans of reorganization.



Mesirow Financial Consulting, LLC is one of the nation's leading full-service financial advisory service providers. We offer specialized expertise on a global, national and local level to assess complex situations and provide seasoned advice across a broad range of matters. Our commitment is to use our knowledge and experience to empower our clients, providing them with a clear understanding of their options and the ability to take decisive action. Our services include corporate recovery, litigation and investigative services, valuation services, interim management, operations and performance improvement, distressed mergers and acquisitions, alternative investment services, due diligence services and technology advisory services. Interim management services are offered through Mesirow Financial Interim Management, LLC. For more information, visit our Web site at www.mesirowfinancial.com/mfc.



Skadden, Arps, Slate, Meagher & Flom LLP

Skadden, Arps, Slate, Meagher & Flom LLP's global corporate restructuring practice advises companies experiencing financial difficulties, purchasers of and investors in distressed companies, and lenders to and creditors of such companies on complex business reorganizations, troubled company M&A, debt restructurings and financing matters. We have played a key role in the most widely publicized matters in recent years involving troubled companies in diverse global industries from transportation, energy and steel to retail, telecommunications and financial services, both within the Americas and in Asia, Australia, Europe and the Middle East. Our practice has been consistently recognized by peers and restructuring professionals as one of the top practices in the world, including such honors as "International Legal Firm of the Year" and "International Insolvency & Rescue Firm of the Year" (Credit Today), "Bankruptcy Team of the Year" (Chambers USA), and "Restructuring Law Firm of the Year" (M&A Advisor).

Monday, June 8, 2009

8:00 Registration and Continental Breakfast

Sponsored By:

AlixPartners

AlixPartners is a global business advisory firm offering comprehensive services to improve corporate performance, execute corporate turnarounds, and provide litigation consulting and forensic accounting services. The firm's specialty is urgent, high-impact situations when results really matter. It was the recipient of a record four awards from the Turnaround Management Association in 2008. The firm has more than 850 professionals in 14 offices across North America, Europe, and Asia, and is on the Web at www.alixpartners.com

(Registration for the Conference will continue for those not attending the Workshop.)

8:30 Co-Chairs' Opening Remarks

John Wm. Butler, Jr.

Partner/Co-Leader of Global Restructuring Practice
SKADDEN ARPS SLATE MEAGHER & FLOM LLP

Harold L. Kaplan

Partner/Head of Corporate Trust & Bondholders' Rights Group

FOLEY & LARDNER LLP

**Corporate Restructuring
"Bootcamp" For The Corporate
and M&A Community: What
Directors, Officers, Investors and
Professional Advisors Need To Know
To Navigate Today's Economy**



We are experiencing the worst financial and credit crisis since the Great Depression. The turmoil in the global financial markets has leached into the broader global economy creating extraordinary uncertainty and volatility. Coordinated global governmental measures have had some mitigating effect on frozen credit markets, but have not yet stabilized the credit markets or ameliorated the global crisis. Few turnaround professionals are doing turnarounds, particularly tough, creative ones. Liquidations and sales appear to be the predominant activities.

Join 15 of the heads of practices and leaders from the first tier investment banks, turnaround firms and legal restructuring practices in the world as they come together in one place to share their collective experiences on how to navigate the extremely challenging business environment in 2009 and in the years ahead.

- Profile of a distressed company: How did we get here?
 - The Zone of Insolvency
 - New responsibilities of Board, Management, and Outside Counsel
- Financing the restructuring in this environment/Strategic decisions before filing
- Valuation Issues: Struggle Among the Classes
- Out-of-Court Restructurings
- Distressed Company M&A
- Cross-border restructurings

John Wm. Butler, Jr.

Partner/Co-Leader of Global Restructuring Practice
SKADDEN ARPS SLATE MEAGHER & FLOM LLP

Kenneth A. Buckfire

Managing Director
MILLER BUCKFIRE

Robert Caruso

Managing Director
ALVAREZ & MARSAL

Richard M. Cieri

Partner
KIRKLAND & ELLIS LLP

Van E. Conway

Senior Managing Director
CONWAY MACKENZIE

William Q. Derrough

Managing Director/Co-Head of Recapitalization and Restructuring Group
MOELIS & COMPANY

Randall S. Eisenberg

Senior Managing Director/Company Services Co-Practice Leader
FTI CONSULTING, INC.

Holly F. Etlin

Managing Director
ALIXPARTNERS

Michael Genereux

Senior Managing Director
THE BLACKSTONE GROUP

Marcia L. Goldstein

Partner/Chair of the Business, Finance & Restructuring Department
WEIL GOTSHAL & MANGES LLP

Harold L. Kaplan

Partner/Head of Corporate Trust & Bondholders' Rights Group
FOLEY & LARDNER LLP

Paul D. Leake

Partner/Head of the Restructuring and Reorganization Practice
JONES DAY

John Moose

Director
HURON CONSULTING GROUP

David Resnick

Managing Director/Co-Head of Investment Banking
ROTHSCHILD

Ralph S. Tuliano

President/Executive Managing Director
MESIROW FINANCIAL CONSULTING LLP

10:00 Workshop Networking Break

11:30 Workshop Concludes

12:00 Luncheon for all Delegates and Speakers

Keynote Address: Parameters for Stabilizing the Banking System and Overall Economy

Diane C. Swonk

Senior Managing Director/Chief Economist
MESIROW FINANCIAL

1:45 Market Overview & New Opportunities

Every year this speaker has given this presentation he has accurately anticipated most of the agenda for our November conference. We anticipate that it will not be any different this time in spite of the confusion and uncertainty in the market right now. If you are wondering just what might happen next, this is the place to find out.

Albert Koch

Vice Chairman/Managing Director
ALIXPARTNERS

2:15 The Future of Retail in Light of the Revised Code

With 35,000 jobs lost at Circuit City alone, some people are holding the Revised Code, specifically the 120 (plus 90) day rule on lease rejection combined with the priority given trade claims dated just prior to a filing for the plethora of retail liquidations. On the other hand, many landlords, creditors and their counsel argue that the law is working fine and the economy is the real culprit. While retail is always the canary in the mineshaft in distressed times, this recession may have profound and lasting effects on the retail trade.

Gregg M. Galardi, Panel Moderator

Partner
SKADDEN ARPS SLATE MEAGHER & FLOM LLP

David G. Heiman

Partner
JONES DAY

Cory Lipoff

Executive Vice President & Principal
HILCO MERCHANT RESOURCES LLC

Richard M. Pachulski (Invited)

Partner
PACHULSKI STANG ZIEHL & JONES LLP

3:00 Networking Break

Sponsored By:



**BARNES &
THORNBURG** LLP

With more than 40 members, **Barnes & Thornburg LLP's** Finance, Insolvency and Restructuring Department has the resources and the experience necessary to advise and represent a broad variety of clients in virtually all aspects of out-of-court restructuring situations and Chapter cases. Clients include secured creditors; indenture trustees and bondholders; official committees of unsecured creditors; parties to lease, dealership, franchise, license and other arrangements; debtors and equity holders; asset purchasers and sponsors of reorganization plans; and recipients of alleged avoidable transfers. For more information, please visit www.btlaw.com.

3:15 Is Chapter 11 Dead?

Chapter 11 is not going away but may be forever changed by market conditions if not by legislation, although legislative changes are in the works, too. This session will examine the latest strategies being employed:

- Pre-filing announcements
 - Innovative strategies for fast-tracking
 - Sources of funding
 - Pre-pacs
 - Special purpose filings (with limited objectives)
-

- Is Delphi the new model?
- Is liquidation the only alternative?

Paul M. Basta, Panel Moderator

Partner
KIRKLAND & ELLIS LLP

Thomas J. Allison

EVP/Senior Managing Director
MESIROW FINANCIAL CONSULTING LLC

Dennis F. Dunne

Partner
MILBANK TWEED HADLEY & MCCOY LLP

Fred S. Hodara

Partner
AKIN GUMP STRAUSS HAUER & FELD LLP

Michael B. Hopkins

Partner
COVINGTON & BURLING LLP

4:00 CLE Ethics Hour: Identifying and Avoiding Conflicts

The latest turn in the economy, in addition to putting a hefty feast on our own tables, has brought us an unparalleled crop of fraudsters (Madoff, Dreier), a Government frothing to play in our sandbox (auto, insurance, banking), and a host of newfangled initials such as CDS / TARP / TALF, as well as "toxic" assets to boot. Surely because of all this there's got to be an opportunity to talk about walking the straight and narrow in the face of what is a truly challenging legal environment. Join us for this scintillating session and get CLE Ethics credit as a bonus.

William A. Brandt, Jr., Panel Moderator

President
DEVELOPMENT SPECIALISTS, INC.

J. Andrew Rahl, Jr.

Partner
REED SMITH LLP

Steven J. Reisman

Partner/Co-Chair Restructuring & Insolvency Practice
CURTIS MALLET-PREVOST COLT & MOSLE LLP

Catherine E. Vance

VP/Research & Policy, Associate General Counsel
DEVELOPMENT SPECIALISTS, INC.

5:00 Conference Adjourns for the Day

5:30 Honors Reception for the Outstanding Restructuring Lawyers 2009

See Next Page

5:30 PM

Honors Reception

The Conway MacKenzie Awards

For Turnarounds & Workouts

Outstanding Restructuring Lawyers for 2009

Hosted by: **FOLEY**
FOLEY & LARDNER LLP

For all Delegates and Speakers

Private Dining Rooms of Spiaggia, 980 N. Michigan Avenue, Third Floor

Paul M. Basta

KIRKLAND & ELLIS LLP

Lead partner for TOUSA and Kimball Hill, two of 2008's largest cases. Lead partner for Leiner Health Products. Lead restructuring partner for American Color Graphics in merger/comprehensive restructuring of American Color and Vertis Communications, playing a key role in facilitating the first-ever "dual-prepack merger."

John Wm. Butler, Jr.

Skadden
Skadden, Arps, Slate, Meagher & Flom LLP

Leads Delphi restructuring and represented Delphi in September 2008 \$10.6 billion settlement and restructuring agreement with GM. Working on insurance, retail, subprime, and telecommunications out-of-court restructurings. October 2008 inductee into Turnaround Management, Distressed Investing, and Restructuring Hall of Fame.

Dennis F. Dunne

Milbank

Representations include official creditors comm. in Lehman Brothers Chapter 11; debtor-in-possession in Internet, Inc., Chapter 11; Greystone, Inc., in out-of-court restructuring; Transeastern lenders in TOUSA Homes Chapter 11; Citibank as agent in restructurings of SCA and Ambac. One of three members of firm's Global Executive Committee.

Evan D. Flaschen

**BRACEWELL
& GIULIANI**

2008 representations include bondholder, noteholder, or lender groups of: WaMu Bank, Centro Properties, TOUSA, Tembec Industries, Australian Education Trust, Abitibi, DURA Automotive, American Media, BearingPoint, Sons of Gwalia, Rubicon US, Georgia Gulf, Kaiser Aluminum, Henry Walker Eltin, Remy International.

Jay M. Goffman

Skadden
Skadden, Arps, Slate, Meagher & Flom LLP

Lead restructuring lawyer for Intrawest, comprised of hundreds of companies. Kept company out of Chapter 11 by convincing 65 lenders to unanimously extend maturity of this loan when entire financial system was melting down. Lead restructuring lawyer for Centro Properties, second largest landowner in Australia and fifth largest in the U.S.

Marcia L. Goldstein

**WEIL
GOTSHAL**

Chairs firm's bankruptcy department. Advising American International Group in out-of-court restructuring. Lead bankruptcy counsel to Washington Mutual Inc. and LandSource Inc. Member of team handling Lehman bankruptcy, the largest corporate bankruptcy in U.S. history.

Fred S. Hodara

AKIN GUMP
STRAUSS HAUER & FELD LLP

Leads representation of official committee of unsecured creditors of Washington Mutual, Inc., and WMI Investment Corp. Led negotiations for informal noteholder committee of Mrs. Fields, representing informal second lien lender group of Recycled Paper Greetings and steering committee of lenders of Philadelphia Newspapers.

Michael B. Hopkins

COVINGTON
COVINGTON & BURLING LLP

Led representations of Caylon as agent for lending syndicate to Southaven Power. Leads representation of Wilmington Trust Company as indenture trustee for bonds issued by Lehman Brothers and as co-chairs of the Lehman Brothers official creditors' committee. Leads representations of indenture trustees for American Home Mortgage and Vicorp.

Marshall S. Huebner

DAVIS POLK & WARDWELL

Lead counsel to the Fed and the U.S. Treasury with regard to AIG's restructuring. Counsel to Freddie Mac in the government's conservatorship of the company. Lead counsel to Delta Air Lines and Frontier Airlines during their Chapter 11 proceedings. Representing the Star Tribune company in their restructuring.

J. Andrew Rahl, Jr.

ReedSmith
The business of relationships.

Represented one of the largest AIG CDS counterparties in the Fed bailout. Counsel in the monoline insurance restructurings. Cutting-edge work on the bankruptcy/FDIC derivatives safe harbor. Counsel to the Official Finova Equity Committee before the Third Circuit.

Steven J. Reisman

CURTIS
Curtis, Miller, Preuss, Cole & Hesse LLP

Conflicts counsel in the Lehman Brothers, Bally Total Fitness, Calpine, Musicland Holdings, and Northwest Airlines cases. Represented Gordon Brothers Group in largest retail out-of-court liquidation (CompUSA). Represented PDVSA in out-of-court restructuring of various projects, as well as Glencore in purchase of Asarco's assets.

Edward Weisfelner

BROWN RUDNICK

Pioneer in representing hedge funds and other high-yield investors and fund managers. Counsel to significant parties in many major restructurings of casinos and gaming operations, including Tropicana Entertainment, Herbst Gaming, Legends Gaming, Premier Entertainment Hard Rock Hotel and Casino, and Yonkers Racing Corp.

7:30 Continental Breakfast for all Delegates and Speakers
Sponsored By:

Milbank

Milbank's Financial Restructuring Practice Group has a track record of demonstrated leadership in Chapter 11 cases and corporate restructurings both in the United States and abroad. Milbank is an international law firm with approximately 650 lawyers providing legal services to major financial, commercial and industrial institutions. According to Business Week magazine, Milbank is "the leading specialist in the representation of creditors." We have consistently ranked among the most prestigious firms representing debtors and creditors' committees in The American Lawyer's Bankruptcy Corporate Scorecard. Four partners (Paul Aronzon, Greg Bray, Dennis Dunne and Bob Moore) are listed in the K&A Registry of the top restructuring advisors in the country. Dennis Dunne was named one of the Outstanding Restructuring Lawyers for 2009 by Turnarounds & Workouts. For more information contact Dennis Dunne at: ddunne@milbank.com.

8:00 The Fallout from Falling Commodity Prices

The fall in the price of commodities, led by crude oil, caught many traders and investors by surprise. These cases are representative of a large swath of industry. Illustrated in this presentation also is the problem faced by so many restructurings: securing the DIP loan and the role of private equity and hedge funds. This session will be a three-part look.

Part I: Hard Metals -- Aleris and ASARCO

The Newtonian principle that "What goes up must come down" has played out with a vengeance in the metals industries, whether aluminum, copper or steel. Aleris, a manufacturer of aluminum parts, is particularly interesting as an example of a failing roll-up, bad hedges and a struggle over the DIP financing, including the role of the PE owner in participating in the DIP.

Harold L. Kaplan, Panel Moderator

Partner/Head of Corporate Trust & Bondholders' Rights Group

FOLEY & LARDNER LLP

David J. Beckman

Senior Managing Director
FTI CONSULTING INC.

Paul M. Singer

Partner/Commercial Restructuring & Bankruptcy
REED SMITH LLP

Mark F. Hebbeln

Partner
FOLEY & LARDNER LLP

8:40 Part II: Oil: SemGroup

This was a case of betting terribly wrong in the futures market. Crude oil peaked the week SemGroup filed and began its precipitous fall when the debtor's trading desk began closing out over \$1 Billion in forward contracts. This filing is one of the most interesting in recent history because it pits state oil and gas law and claims against the Bankruptcy Code. It has the added interest of being tried in Tulsa, OK.

Hugh M. Ray, Panel Moderator, Counsel to the Official Committee of Producers
Partner/Co-Chair of the Bankruptcy & Restructuring Group
ANDREWS KURTH LLP

Lisa J. Donahue, Chief Restructuring Officer
Managing Director
ALIXPARTNERS

Susheel Kirpalani, Creditors' Committee Counsel
Partner
QUINN EMANUEL URQUHART OLIVER & HEDGES LLP

Martin Sosland, Debtor's Counsel
Partner
WEIL GOTSHAL & MANGES LLP

9:20 Part III: Chemicals: Lyondell Chemical

When this story is fully written, it should be written by Tolstoy. Russian oligarch and U.S. citizen, Len Blavatnik, built Access Industries into an international powerhouse in chemicals, industrials, and a piece of Warner Music. The consortium bought Lyondell Chemical in 2007 largely with debt. In the last six months demand for chemicals has fallen precipitously. This is a cross-border and also a DIP story. Debtor's counsel managed to put together an \$8 Billion DIP facility, the largest in history, with all the attendant conflicts in the syndicate.

George A. Davis, Debtor's Counsel, Panel Moderator
Partner
CADWALADER WICKERSHAM & TAFT LLP

Jay M. Goffman, Counsel to the Shareholder, Access Industries
Partner

SKADDEN ARPS SLATE MEAGHER & FLOM LLP
Larry H. Lattig, Consultant to the Creditors' Committee
EVP/Senior Managing Director
MESIROW FINANCIAL CONSULTING LLC

Edward Weisfelner, Creditors' Committee Counsel
Partner/Chair of the Bankruptcy & Finance Department
BROWN RUDNICK

10:00 Networking Break

10:15 Late Breaking News: The Latest New Role of the Government in Autos and Finance

As we go to press the suppliers have just received promises of \$5 Billion bailout on top of the \$17.4 Billion already given to GM and Chrysler. By the time of the conference there will be big news about GM and Chrysler, and perhaps another forced big bank merger.

David Powlen, Panel Moderator
Partner
BARNES & THORNBURG LLP

Joseph M. Fischer
Partner
CARSON FISCHER PLC

Mark Hootnick
Managing Director
MOELIS & COMPANY

A. Jeffrey Zappone
Senior Managing Director
CONWAY MACKENZIE

Other panelists have been invited and when confirmed, will be added to the online copy of the brochure on our website:
www.renaissanceamerican.com

11:15 Investors' Roundtable

Distressed investors are finding that this may be the opportunity of a lifetime, but it has often been a case of trying to catch falling knives. This panel will look at specific credits, trends, and "toxic assets".

Brad B. Erens, Panel Moderator

Partner
JONES DAY

Josh Abramowitz

Portfolio Manager
VIKING GLOBAL INVESTORS LP

Jason New

Managing Director
GSO CAPITAL PARTNERS

Other panelists have been invited and when confirmed, will be added to the online copy of the brochure on our website:
www.renaissanceamerican.com

12:00 Luncheon for all Delegates and Speakers

1:45 Workshop Chair's Opening Remarks

Brad B. Erens, Panel Moderator

Partner
JONES DAY

Workshop on Distressed Investing in Commercial Real Estate

With some projecting the losses on commercial property reaching \$250 billion and the subsequent failure of 700 small and regional banks, this is the next disaster about to happen, or, depending on where you sit in the negotiations, the next great opportunity. The size of commercial real estate debt makes it one of the most important classes of distressed debt. This workshop will take a comprehensive look at the opportunities and pitfalls in this area with a wide spectrum of perspectives on where the opportunities are in the debt as well as the properties themselves, including office buildings, shopping centers, and hotels.



Part I: Market Overview - Where Are the Investment Opportunities?

Roger (Biff) Ruttenberg, Panel Moderator

President
ATLAS PARTNERS LLC

Frank L. Eaton

Counsel
WHITE & CASE LLP

Tim Mazzetti

Executive Vice President
COHEN FINANCIAL

Nathan A. Stearns

Executive Director
MACQUARIE CAPITAL ADVISORS

Rob Weil

Principal
JDI REALTY

2:30 Part II: Strategic Planning for Real Estate Companies in Chapter 11

This session will address real estate related issues in Chapter 11, including the role of special services, bankruptcy remote entities, springing guarantees, cram down, and single asset real estate matters.

Brad Erens, Panel Moderator

Partner
JONES DAY

Stuart N. Goldstein

Partner
CADWALADER WICKERSHAM & TAFT LLP

David R. Hendrickson

Managing Director/Real Estate Investment Banking
JONES LANG LASALLE

Flip Huffard

Senior Managing Director
THE BLACKSTONE GROUP

Mark Shinderman

Partner
MILBANK TWEED HADLEY & MCCLOY LLP

3:15 Networking Break

3:30 Part III: Out of Court Restructurings for Real Estate Companies

Nowhere in the economy is there a greater effort to avoid Chapter 11 than in the commercial real estate sector. This "bondholder" limbo poses unique challenges and opportunities to distressed investors.

Gary Holtzer, Panel Moderator

Partner
WEIL GOTSHAL & MANGES LLP

Ronald Greenspan

Senior Managing Director/Leader of Real Estate Services
FTI CONSULTING, INC.

Other panelists have been invited and when confirmed, will be added to the online copy of the brochure on our website:
www.renaissanceamerican.com

4:15 Workshop Adjourns for Cocktail Reception Sponsored By:



Atlas Partners, founded in 1997, is a national real estate consulting company specializing in process management, created specifically to address commercial real estate problems faced by asset-based lenders, turnaround consultants, operating businesses with restructuring needs and bankruptcy and workout attorneys. Atlas Partners Mortgage Investors, LLC, a related company, provides first mortgages for clients, permitting them to monetize real estate holdings to facilitate a recapitalization or provide working capital in order to execute a turnaround or restructuring. These are pure asset-based loans, and do not require financial covenants, personal guarantees or liens on non-real estate assets. The loans are interest only, thereby reducing the demands on cash flow to service the loans.

Twelfth Annual Conference on
**Corporate
Reorganizations**

The Millennium Knickerbocker Hotel
Chicago
June 8-9, 2009

To Register:

Phone: 1-800-726-2524 or
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By Fax: 903-592-5168
Online: www.renaissanceamerican.com

Payments:

Workshop A - Restructuring "Bootcamp" for Finance Professionals \$395
Workshop B - Distressed Investing in Real Estate \$395
Conference only \$1095
Conference & Workshops \$1295
Corporate check, American Express, Visa, or MasterCard

Group Discounts Available: If your firm sends two delegates to this conference, second and subsequent delegates will receive a \$200 discount. If your firm sends three delegates to the workshop, third and subsequent delegates will be billed at only \$195 each.

Cancellations: All cancellations will be subject to a \$200 administration fee. In order to receive a prompt refund, your notice of cancellation must be received in writing (by letter or fax) fifteen (15) business days prior to the conference. We regret that refunds will not be issued after May 18. The registration may be transferred to another member of your firm for this or any future Renaissance American Management Conference within 13 months. If you plan to send a substitute in your place, please notify us as soon as possible so that materials and preparations can be made. In the unlikely event of a conference cancellation, Renaissance American Management, Inc. and Beard Group assume no liability for non-refundable transportation costs, hotel accommodations or additional costs incurred by registrants.

Venue:

Millennium Knickerbocker Hotel
163 E. Walton Place
Chicago, IL 60611-1527
Phone: 312-751-8100 or 1-800-621-8419

Hotel Reservations: In order to get the group discount, it is important that you register by May 18 and tell them that you are with the Corporate Reorganizations Conference.

Suggested Dress: Business Casual

Upcoming Conferences

Distressed Investing

The Helmsley Park Lane Hotel
New York

November 30 - December 1, 2009

RENAISSANCE AMERICAN MANAGEMENT, INC.
502 W. Patrick St.
Frederick, MD 21701

Return Service Requested

**Registration Form: Corporate
Reorganizations**

Name _____

Title _____

Company _____

Address _____

City/State/Zip _____

E-Mail _____

Phone _____

Fax _____

Please RSVP for the Following Events:

- Luncheon on Monday, June 8 at 12:00 PM
 Yes No
- Honors Reception on Monday, June 8 at 5:30 PM
 Yes No
- Luncheon on Tuesday, June 9 at 12:00 PM
 Yes No
- Workshop A - Restructuring "Bootcamp" \$395
- Workshop B - Distressed Investing in Real Estate \$395
- Conference only \$1095
- Conference & Workshops \$1295

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